MSU INVESTMENT PROPOSAL FOR INSTITUTIONAL PRIORITIES									
PROPOSAL OVERVIEW									
Title	Automation, Efficiency & Compliance	Request Date	January 2012						
Department	Admin & Finance Systems Team	Email	<u>lhumberger@montana.edu</u>						
Requestor	Laura Humberger	Phone	406-994-4361						
STRATEGIC ALIGNMENT									
	Educate Students								
	Our graduates will have achieved mastery in their major disciplines								
	Our graduates will become active citizens and leaders								
	Our graduates will have a multicultural and global perspective								
	Our graduates will understand the ways that knowledge & art are created and applied in a variety of disciplines								
	Our graduates are prepared for careers in their field								
	☐ We will provide increased access to our educatio	onal programs							
	Communities and external stake holders benefit f	Communities and external stake holders benefit from broadly defined education partnerships with MSU							
	Create Knowledge and Art	Create Knowledge and Art							
	Students, faculty, and staff will create knowledge and art that is communicated widely								
	Serve Communities								
	☐ We help meet a fundamental need of the citizens of Montana by providing degree programs for our students								
Core Themes	☐ We help meet the educational needs of the citizens of Montana by providing a wide range of educational opportunities to a variety of students								
and Objectives	Our students, faculty, staff, and administrators reach out to engage and serve communities								
(check all that apply)	Our students, faculty, staff, and administrator reach in to build the university community								
	Integrate Learning, Discovery, and Engagement								
	Each graduate will have had experiences that integrate learning, discovery and engagement								
	Outreach activities will educate students and address the needs of the communities we serve								
	Students, faculty, and staff will create knowledge and art that addresses societal needs								
	☐ MSU is a community that will be characterized by synergy within and across disciplines, roles and functions.								
	Stewardship								
	I The public trusts the institution to operate openly and use resources wisely								
	I The faculty and staff are well-qualified and supported								
	MSU will support Native American students, programs, and communities								
	☐ MSU will be an inclusive community, supporting and encouraging diversity								
	☑ Our publicly provided resources are used efficiently and effectively								
	I Natural resources are used efficiently and sustainably								
		☐ MSU nurtures a culture of resource conservation and ecological literacy among students, faculty and staff							
		-	icy among students, faculty and staff						

INSITUTIONAL BENEFIT							
Campuses	🗵 Bozeman 🗵	Billings 🗵 Havre	⊠ Great Falls	🗵 FSTS 🖾 Ex	tension 🗵 MAES		
Cross Depts	Please List: All departments on all campuses will benefit						
TIMEFRAME							
Proposed Dates	Start: July 2012 End:						
COST AND REQUIREMENTS							
Funding Type	One-Time (\$)	Multi-Year (\$)		Base (\$)	FTE		
		Year 1	Year 2	Year 3			
Personnel (w/benefits)					\$70,000	1.0	
Materials & Supplies							
Travel							
Contracted Services							
Capital	\$2,000						
Other Operations							
TOTAL	\$2,000				\$70,000		
Please comment, if necessary, regarding cost and requirements.	One System Analyst is requested due to increased workload in the maintenance and use of the technological improvements that have been implemented in the recent past, and that need to be implemented to better support our faculty and staff in making processes more efficient.						

## PROPOSAL SCOPE Describe the Proposal

This proposal is for an additional System Analyst in the Admin & Finance System Support area. The finance office has been able to meet the workload demands of increased compliance requirements, better service to students, and increased efficiencies through the implementation of four-campus technologies such as student on-line fee payment, automatic feeds of data into the Banner system, automated scholarship billing to the Foundation upon cash draws, etc. There are many more technological improvements that need to be made so that our University can operate more efficiently; we are stuck in a paper world, though, without additional technical resources to implement and maintain these processes. For example, MSU has a license for, and the finance team has been using on a limited basis, Oracle Application Express (APEX) to create automated processes rather than manual ones. Additionally the team has worked with the ITC programmers to learn a user-friendly tool called MyApps that can streamline processes. All of these technological improvements make the increased workload of the operations staff possible, but need to be matched by additional technical personnel.

Some examples of improvements that will be made with increased staff include:

- Automated electronic approvals, rather than paper forms (hospitality approvals, out of state justifications, certain personnel forms)
- Student transaction routing (scholarship authorizations, grad student stipends)
- Updating and making changes to Course Fees and other student charges in the Inventory of Fees (currently a manual process)
- Contribution to a University-wide reporting tool (perhaps CatBooks for All)

There are many more efficiencies that could be implemented using these and other tools, with another system analyst. Additionally, the senior person in the systems team has been with the University more than 20 years, and is

looking forward to retirement in the next few years. The University's financial workings rely heavily on this person, and although the current System Analyst is being groomed for higher-level duties, these are not things that can be suddenly assumed; a long lead time to understand the nuances of the finance system is needed to ensure smooth running of the various interfaces, reports, etc., as well as the ability to meet current deadlines and compliance requirements, address new demands and improve efficiency.

## PROPOSAL SCOPE

## Describe the broader impacts and benefits of this proposal

The team maintains the Finance Reports, which we know are not user-friendly, and which we would like to replace with an ad-hoc reporting tool if we had the resources (something like CatBooks (aka AgBooks)). This would make all departmental administrative support lives easier.

This proposal fits in with the concept of OpenMSU, because making the departmental personnel's lives easier will be far easier to accomplish with another talented System Analyst who can do the behind-the-scenes work. This person also serves all four campuses, as does the entire Systems team, contributing to OneMSU.

The finance systems team performs duties that keep us in compliance with the IRS, the State finance office, and the OCHE data requirements.

The team assures outside audit compliance through smooth running of the financial statement extract, the NCAA report, and special ad-hoc reports as needed.

ADDITIONAL INFORMATION

Implementation Plan (Please describe with timelines)

Based on the results of OpenMSU, priorities for this System Analyst will be set by those needing the services.

Assessment Plan (Please describe with indicators) Results will be assessed in conjunction with Open MSU

If assessed objectives are not met in the timeframe outlined, what is the plan to sunset this proposal? If additional productivity is not met, the FTE will be reduced back to former levels.

SIGNATURES						
Department Head (please print)	Signature (required)	Date				
Dept Head Priority (please circle one): Very H	High Medium Low Very Low					
Dean/Director (please print)	Signature (required)	Date				
Laura Humberger	Laure hear	1-11-52				
Dean/Director Priority (please circle one): Very High High Medium Low Very Low						
Executive/VP (please print)	Signatures (required)	Date				
Executive/VP Priority (please circle one): Very	High High Medium Low Very Low					